

Newark Works
Castle Road
Port Glasgow
Renfrewshire, PA14 5NG
T. +44 (0) 1475 742300
E. info@fergusonmarine.com
www.fergusonmarine.com

18th December 2025

Edward Mountain
Convenor
Net Zero, Energy & Transport Committee
Scottish Parliament
EH99 1SP

Subject: MV Glen Rosa Delivery Update and Ferguson Marine Transformation

Dear Mr Mountain,

It is with regret that I inform you of a delay to the delivery schedule of MV Glen Rosa (Hull 802). The vessel's completion is now expected in Q4 2026, which we recognise is a considerable delay based on our earlier plans. We are undertaking a thorough cost impact assessment to determine any additional financial implications arising from these circumstances. Please be assured that we will share a more detailed update on expected costs in January 2026.

This delay is the result of inspections carried out during the vessel's initial drydock which revealed corrosion in the stern tubes and deterioration of the hull coating beneath the waterline. Remedial work to fix these issues is essential to ensure the vessel's long-term reliability and compliance with safety standards and unfortunately requires an extension of the vessel's second drydock. This extended drydock period, now up to four weeks compared to the originally planned four days, has also impacted the scheduling of LNG commissioning, owners' trials, and sea trials, all of which must follow drydock completion. The earliest available drydock slot is later in 2026, further affecting the timeline.

During our analysis of the schedule to identify opportunities to bring forward the commissioning of other systems, we uncovered an issue with how system installation had been planned and integrated with commissioning activities. This discovery highlighted the need for a revised sequence of installation and commissioning tasks to ensure these processes are executed correctly and addressing this has contributed to the overall delay.

I wish to offer my deepest and most heartfelt apologies for the disruption and uncertainty this delay has caused, particularly for the island communities whose daily lives and livelihoods depend on this vital ferry service. I am acutely aware of the inconvenience, frustration, and disappointment this situation has brought about. Please be assured that my team and I are unwavering in our determination to minimise any further

delays and cost overruns, while upholding the very highest standards of safety, quality, and regulatory compliance at every stage.

It is essential to clearly separate the distinct technical challenges encountered by Glen Rosa from the overall performance of Ferguson Marine. While these setbacks have confirmed historic systemic issues within our operations, they do not define our trajectory.

Over the past seven months, we have made substantial progress: strengthening stakeholder engagement, refreshing our organisational structure, overhauling planning and delivery functions, instituting rigorous risk governance, and improving reporting discipline. We have recruited strategically to address capability gaps and invested in workforce training to upskill our team. Transparency and accountability have been embedded at all levels, supported by regular engagement with stakeholders and union representatives.

Looking forward, with the support of Scottish Government, we will embark on an ambitious modernisation journey that will redefine Ferguson Marine's future. Our pathway includes the adoption of cutting-edge digital production control systems, the implementation of lean manufacturing principles, and the seamless integration of Enterprise Resource Planning and Product Lifecycle Management platforms to streamline operations across every department.

Progressing these enhancements, and others, along with the delivery of MV Glen Rosa, will enable us to close out this difficult chapter in Ferguson Marine's history, and get back to delivering world class Clydebuilt vessels that Scotland can be proud of.

Thank you for your continued support and understanding as we work together towards a brighter and more successful future for Ferguson Marine.

Yours sincerely,

Graeme Thomson
Chief Executive Officer