Finance and Public Administration Committee
Letter from the Cabinet Secretary for Finance and Local Government to the Convener of 22 August 2025

Dear Committee Clerk,

Please see attached a list of the live strategies the Scottish Government has in place. This is in response to the request put to the Cabinet Secretary for Finance and Local Government to: *'conduct an exercise across portfolios to identify the number of 'live' strategies it has in place, to provide a baseline for numbers to be monitored and reduced wherever possible.'* The total number of live strategies is 100.

The attached document details the strategies, which part of Scottish Government they belong to, down to Directorate level, alongside the dates of publication.

If you need any further clarification on the information provided, please let us know.

Finance and Public Administration Committee - Live Strategies Request

DG	Directorate	Strategy Name	Current Status	Publication Month	Publication Year
Communities	Equality, Inclusion & Human Rights	A Warm Scots Future: policy position paper	Live	March	2023
Communities	Equality, Inclusion & Human Rights	Ending Destitution Together	Live	March	2021
Communities	Equality, Inclusion & Human Rights	Social Isolation & Loneliness: Recovering our Connections 2023 to 2026	Live	March	2023
Communities	Equality, Inclusion & Human Rights	Equally Safe, Scotland's Strategy to prevent & eradicate violence against women & girls	Live	December	2023
Communities	Equality, Inclusion & Human Rights	Faith & Belief Engagement Strategy	Live	March	2023
Communities	Equality, Inclusion & Human Rights	Hate Crime Strategy	Live	March	2023
Communities	Equality, Inclusion & Human Rights	New Scots Refugee Integration Strategy	Live	March	2024
Communities	Social Security	Benefit Take-Up Strategy 2021	Live	October	2025
Communities	Tackling Child Poverty & Social Justice	Devolution of disability benefits: evaluation strategy	Live	October	2021
Communities	Tackling Child Poverty & Social Justice	Equality Evidence Strategy	Live	March	2023
Communities	Equality, Inclusion & Human Rights	A Fairer Scotland for Older People: Framework for Action 2019	Live	April	2019
Corporate	Digital	A changing nation: how Scotland will thrive in a digital world	Live	March	2021
Corporate	Digital	Open Data Strategy	Live	February	2015
Corporate	Digital	Forging our Digital Future with 5G: A Strategy for Scotland	Live	August	2019
Corporate	Digital	Scotland's AI Strategy	Live	March	2021
Corporate	People Directorate	Diversity & Inclusion Employer Strategy	Live	May	2024
Corporate	Scottish Procurement & Property	The Scottish Government Procurement Strategy	Live	April	2023
Corporate	Digital	The Strategic Framework for a Cyber Resilient Scotland	Live	February	2021
Economy	International Trade & Investment	A Trading Nation	Live	May	2019
Economy	Economic Development	A Strategy for Space in Scotland	Live	October	2021
Economy	Economic Development	Green Industrial Strategy	Live	September	2024
Economy	Economic Development	Innovation Strategy	Live	June	2023
Economy	Economic Development	Scottish Tech Ecosystem Review	Live	August	2020
Economy	International Trade & Investment	Vision for Trade	Live	March	2021
Economy	Economic Development, Chief Economist, International Trade and Investment	Shaping Scotland's economy: inward investment plan	Live	September	2022
Economy	Jobs & Wellbeing Economy	National Strategy for Economic Transformation	Live	March	2022
Education & Justice	Justice	Prostitution - challenging & deterring men's demand: strategic approach	Live	February	2024
Education & Justice	Justice	National Strategy for Community Justice	Live	June	2022
Education & Justice	Justice	Family Justice Modernisation Strategy	Live	September	2019
Education & Justice	Justice	Trafficking & Exploitation Strategy	Live	May	2025
Education & Justice	Lifelong Learning & Skills	International Education Strategy	Live	February	2024
Education & Justice	Lifelong Learning & Skills	Adult Learning Strategy for Scotland 2022-2027	Paused	May	2022
Education & Justice	Lifelong Learning & Skills	National Youth Work Strategy	Paused	tbc	tbc
Education & Justice	Safer Communities	The Strategy for Our Veterans	Live	November	2018
Education & Justice	Safer Communities	Serious Organised Crime Strategy	Live	February	2022
Education and Justice	Children and Families	National Transitions to Adulthood Strategy for Young Disabled People	Live	June	2025
Health & Social Care	Chief Nursing Officer	HCAI Strategy (2023-2025)	Live	June	2023
Health & Social Care	Chief Operating Officer, NHS Scotland	Collaborative & Compassionate Cancer Care - The Cancer Strategy for Children & Young People in Scotland 2021–2026	Live	September	2021
Health & Social Care	Chief Operating Officer, NHS Scotland	Out of Hospital Cardiac Arrest Strategy 2021-2026	Live	March	2021
Health & Social Care	Chief Operating Officer, NHS Scotland	Cancer Strategy for Scotland 2023-2033	Live	June	2023
Health & Social Care	Chief Operating Officer, NHS Scotland	Genomic medicine strategy 2024 - 2029	Live	April	2024
Health & Social Care	Health & Social Care Finance Directorate	NHS Scotland Climate Emergency & Sustainability Strategy 2022-2026	Live	August	2022
Health & Social Care	Health Workforce	The National Workforce Strategy for Health & Social Care	Live	March	2022
Health & Social Care	Mental Health	Suicide Prevention Strategy: Creating Hope Together	Live	September	2022
Health & Social Care	Mental Health	Mental Health & Wellbeing Strategy	Live	June	2023
Health & Social Care	Population Health	Digital Health & Care Strategy	Live	October	2021
Health & Social Care	Population Health	Data Strategy for Health & Social Care	Live	February	2023
Health & Social Care	Population Health	Rights respect & Recovery: scotlands strategy to improve health by preventing & reducing alcohol & drug use, harm & related deaths	Live	November	2018
Health & Social Care	Social Care & National Care Service Development	National Carer's Strategy	Live	December	2022
Health & Social Care	Social Care & National Care Service Development	Everyone's Story: A New Dementia Strategy for Scotland	Live	May	2023
Health & Social Care	Mental Health	Self-Harm Strategy & Action Plan 2023-27	Live	November	2023
Health & Social Care	Chief Nursing Officer	Nursing 2030 Vision	Live	July	2017
Health & Social Care	Population Health	NHS gender identity services: strategic action framework 2022 - 2024	Live	December	2021
Health & Social Care	Population Health	Physical activity for health: framework	Live	October	2024
Health & Social Care	Chief Operating Officer, NHS Scotland	A National Clinical Strategy for Scotland	Live	February	2016
Net Zero	Transport Scotland	Transport Scotland's Approach to Climate Change Adaptation & Resilience	Live	August	2023
Net Zero	Agriculture & Rural Economy	3rd Land Use Strategy	Live	March	2021

Net Zero	Agriculture & Rural Economy	Local Food Strategy - Local Food for Everyone: Our Journey	Live	January	2024
Net Zero	Energy & Climate Change	Public Engagement Strategy for Climate Change	Live	September	2021
Net Zero	Energy & Climate Change	The future of energy in Scotland: Scottish energy strategy	Live	December	2017
Net Zero	Energy & Climate Change	Heat in Buildings Strategy	Live	October	2021
Net Zero	Environment & Forestry	Implementation strategy for Scotland's policy on higher activity radioactive waste	Live	December	2016
Net Zero	Environment & Forestry	Scotland's Waste Data Strategy	Live	October	2017
Net Zero	Environment & Forestry	Forestry Strategy	Live	February	2019
Net Zero	Environment & Forestry	Cleaner Air for Scotland 2 Strategy	Live	July	2021
Net Zero	Environment & Forestry	National Litter & Flytipping Strategy	Live	June	2023
Net Zero	Environment & Forestry	National Flood Resilience strategy	Live	Jan	2025
Net Zero	Environment & Forestry	Environment Strategy	Live	February	2020
Net Zero	Environment & Forestry	Making Things Last: a circular economy strategy for Scotland	Live	February	2016
Net Zero	Environment & Forestry	Scottish Biodiversity Strategy to 2045	Live	November	2024
Net Zero	Marine	Marine Nature Conservation Strategy	Live	March	2011
Net Zero	Marine	Scottish MPA Monitoring Strategy	Live	March	2024
Net Zero	Marine	Fisheries Management Strategy	Live	December	2020
Net Zero	Marine	Marine Litter Strategy	Live	September	2022
Net Zero	Marine	Wild Salmon Strategy	Live	January	2022
Net Zero	Transport Scotland	Delivering the Goods: Scotland's Rail Freight Strategy	Live	March	2016
Net Zero	Transport Scotland	National Transport Strategy	Live	February	2020
Net Zero	Transport Scotland	Smart, Digital, Integrated Ticketing & Payments Delivery Strategy 2024	Live	August	2024
Net Zero	Agriculture & Rural Economy	Scottish Plant Health Strategy 2024-29	Live	November	2024
Net Zero	Marine	Blue Economy Vision / Strategy	Live	March	2022
Net Zero	Energy & Climate Change	Heat transition: public engagement strategic framework	Live	December	2023
Net Zero	Energy & Climate Change	Grangemouth Industrial Cluster - Just Transition: vision	Live	November	2024
Net Zero	Enviroment & Forestry	A Routemap to Resilience for Scotland's Forests & Woodlands	Live	March	2025
Net Zero	Environment & Forestry	Scotland's Circular economy & waste route map to 2030	Live	December	2024
Net Zero	Marine	Farmed Fish Health Framework	Live	May	2018
Net Zero	Transport Scotland	Accessible Travel Framework	Live	September	2016
Net Zero	Transport Scotland	Road Safety Framework 2030	Live	February	2021
Net Zero	Transport Scotland	Second Strategic Transport Projects Review (STPR2)	Live	December	2022
Net Zero	Transport Scotland	Scotland's Vision for Public Electric Vehicle Charging Infrastructure	Live	June	2023
Scottish Exchequer	Exchequer Strategy & Analysis	2023 Medium-Term Financial Strategy	Live	May	2023
Scottish Exchequer	Tax & Revenues	Tax Strategy	Live	April	2024
Scottish Exchequer	Exchequer Strategy & Analysis	2025 Medium-Term Financial Strategy	Live	June	2025
Strategy & External Affairs	Culture & External Affairs	Scotland's International Strategy	Live	January	2024
Strategy & External Affairs	Culture & External Affairs	Global Citizenship: Scotland's International Development Strategy	Live	December	2016
Strategy & External Affairs	Culture & External Affairs	Scotland - The Perfect Stage - Scotland's National Events Strategy 2024 - 2035	Live	May	2024
Strategy & External Affairs	Culture & External Affairs	Inspiring Connections: Scotland's International Culture Strategy	Live	March	2024
Strategy & External Affairs	Culture & External Affairs	Global Affairs Framework	Live	May	2022
Strategy & External Affairs	Culture & External Affairs	A Culture Strategy for Scotland	Live	February	2020
Strategy & External Affairs, Economy	External Affairs, International Trade & Investment	Scotland's International Strategy	Live	January	2024