I have looked at the membership of a set of the Regional Health Boards and note that many, indeed for example most in Scottish Borders, of the non-Executive Directors have had careers and professional lives in the Health Service and there is minimal representation from organizations in Civil Society, for example local Trades Councils, Community Councils etc. Whilst bringing experience and professional expertise into decision making is useful I think the balance here is wrong and there should be more outsiders and fewer insiders among the non-executive component of Boards. There is a real need for a greater connection of Health Governance and decision making to the citizenship at large and this requires more than a fairly minimal membership drawn from local government.

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