SFT’s role in securing additional investment

SFT have worked with NHS Scotland on a number of potential investment projects. For example in securing additional third party investment for NHS energy projects, including brokered discussions with Green Investment Bank. However the NHS profile did not fit with with funding requirements and SFT were not able to secure additional investment. It would be useful if the role of SFT around the health agenda was more explicit, for example in relation to the ability to signpost investment sources, brokering between organisations, through to more direct roles in investment support. Without this the current experience suggests that this area is limited to signposting potential areas of investment but without the provision of practical support and assistance.

SFT’s role in securing better value for money and improved public services

A number of discrete project level successes can be evidenced in this area. For example, SFT provided helpful contract advice to the PPP project in Scotland and assisted during the process of scrutiny and audit of this project, which lead to both practical and financial efficiencies. It also provided NHS Fife with finance and guidance on disposals/demolitions, which allowed demolition of surplus property making the prospect of lucrative disposal more likely. It is understood that this role will continue in relation to advising on asset disposal. While these were useful and welcome interventions, there is currently insufficient volume of evidence/programmed involvement to provide a detailed assessment of the success or otherwise of SFT in this area.

SFT’s role in fostering innovation to improve outcomes

NSS has no evidence in this area.

SFT’s role in encouraging collaboration to improve efficiency

Ad hoc project level advice has been provided but it cannot be sufficiently extrapolated to provide a substantive response in this area.

SFT’s efficacy in securing better outcomes including job creation, training and apprenticeships, environmental sustainability, broader community benefits and digital connectivity.

NSS has no evidence in this area.

Any other comments you might have on the SFT’s work towards achieving its key aims

There has been an open and constructive dialogue and relationship with SFT and NSS. However the majority of interactions have been at a very local, project specific level and there is little 'programmed' input. In part this reflects NSS’s core level of expertise in this area which may not be reflected in other sectors.